



2021 ANNUAL REPORT



# WHERE CONSERVATIVES GO TO WIN

# Message from Leadership

Looking back at conservatism in 2021, the word that comes to mind is “courage.”

Americans lost their jobs for refusing to get the COVID-19 vaccine. Many of us were canceled for acknowledging that fraud and error could have played into the 2020 elections. We tightened our belts against sky-high inflation, protected our families against record crime rates, fought back against racist school curricula and abusive school boards, and spoke out against a relentless border crisis.

Those who possess the courage to stand up to all this—who will not go quietly into the Left’s grave new world—are met with open arms here at Conservative Partnership Institute (CPI).

We are the only organization that exists solely to unite and serve the conservative movement. Our goal is to save this country, and we don’t need to take credit for it. What matters to us is that we’re strengthening and serving those with the courage to take on the Left and stand up to the Swamp.

In 2021, we saw incredible courage displayed in the members of Congress and staff who came to our Conservative Partnership Center to strategize, recharge, and regroup. We saw it in friends like Stephen Miller, Russ Vought, and Ben Carson, who, with CPI’s help, launched organizations to begin building a new conservative movement to take on the anti-American, woke Left.

And, of course, we saw that courage in you. You are the difference between the country the elite is trying to create and the one patriots are building every day, in our families, churches, communities, and our movement.

The Left isn’t used to courage. It scares them. They’re used to capitulation and cowardice. That’s why in 2021, they tried to take down Mark as well as Cleta Mitchell, who leads our Election Integrity Network. If you came to Washington to make a difference, they’d try to destroy you, too.

We’ve seen a lot of these fights over the years. And we can tell you: the Washington Establishment hasn’t felt this threatened since 2016.

That’s because CPI is changing the way conservatives fight. We’re looking critically at our strengths and weakness, our resources and tactics. We’re delivering to the Right whatever it needs to win. There’s no other organization that does what we do—and we’re just getting started.

Thank you for making 2021 a year of innovation and growth for CPI. In this report, you’ll see the whole story—of new organizations, new coalitions against Big Tech tyranny and election corruption, new ways of getting conservatives into the media, new allies, and much more.

You’ve created a place where courage is rewarded and where partnership leads to victory.

*With gratitude.*

Jim DeMint, Chairman

Mark Meadows, Senior Partner





PRESIDENT DONALD TRUMP POSES WITH THE CPI TEAM AT CPI'S STRATEGIC INVESTORS MEETING AT MAR-A-LAGO IN APRIL.

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*An American Embassy  
in D.C.*

# CONSERVATIVE PARTNERSHIP CENTER

## COMING TOGETHER TO WIN

It doesn't take long before newly elected members of Congress find out how Washington really works. You break with the Establishment, you suffer the consequences.

When this happens, conservatives need somewhere they can go where courage and integrity are rewarded—not punished.

### Welcome to the Conservative Partnership Center.

Within our historic building and adjacent properties—just a half mile from the U.S. Capitol—conservatives learn how to resist the lure of the Establishment and be effective in Washington.

In 2021, the CPC was a flurry of activity, with members of Congress, congressional staff, and Washington conservatives young and old coming and going by the dozens.

They came to the CPC because our operations staff made it easy to book and host strategy sessions, war rooms, networking events, live studio sessions, and legislative, policy and career training—all from one central location.

CPI is a “full-service” operation and the only space of its kind on Capitol Hill.



CPI HEADQUARTERS - WASHINGTON D.C.

But visitors to the CPC receive something even more important than practical resources: they received a sense of community. At CPI, we've created a community of support and friendship where you're rewarded for doing what's right—not what's easy.

And while many companies continued to teeter between closure and hybrid-remote operations in 2021, CPI remained open to in-person events and continued to act as the hub of the conservative movement on Capitol Hill.

In 2021, the House Freedom Caucus, the Senate Steering Committee, Congressional Chiefs of Staff, Congressional Communicators, Congressional Legislative Directors, and numerous conservative organizations and activists coalesced regularly at the CPC to plan their methods and means of attack against the Left to save this country.

In 2021, the CPC hosted more than 600 gatherings for the CPI team and a growing list of over 40 CPC Members.

# A Gold Star Mom Visits the CPC

## FOR TOO LONG,

the Left has intimidated conservatives into silence on the issue of immigration and border security by throwing out ridiculous charges of racism and xenophobia. And too often, conservatives cower.

A nation without borders is no nation at all, and a nation that has no way to screen out criminals is a dangerous one. At the CPC, members of Congress and their staffs can discuss the facts on this and many other issues without being slandered or ostracized.



GOLD STAR MOM SABINE DURDEN-COULTER TESTIFIES BEFORE CONGRESS.

In October 2021, we hosted a mother—and a legal immigrant to the U.S.—who was affected by bad immigration policy in the most tragic and personal way. In 2013, Sabine Durden-Coulter's son Dominic was killed by an illegal alien drunk driver.

She came to Washington to meet with members of Congress fighting to secure the border and stop Biden's border crisis. Before her meeting with several U.S. Senators, we hosted a luncheon for Sabine at the CPC.

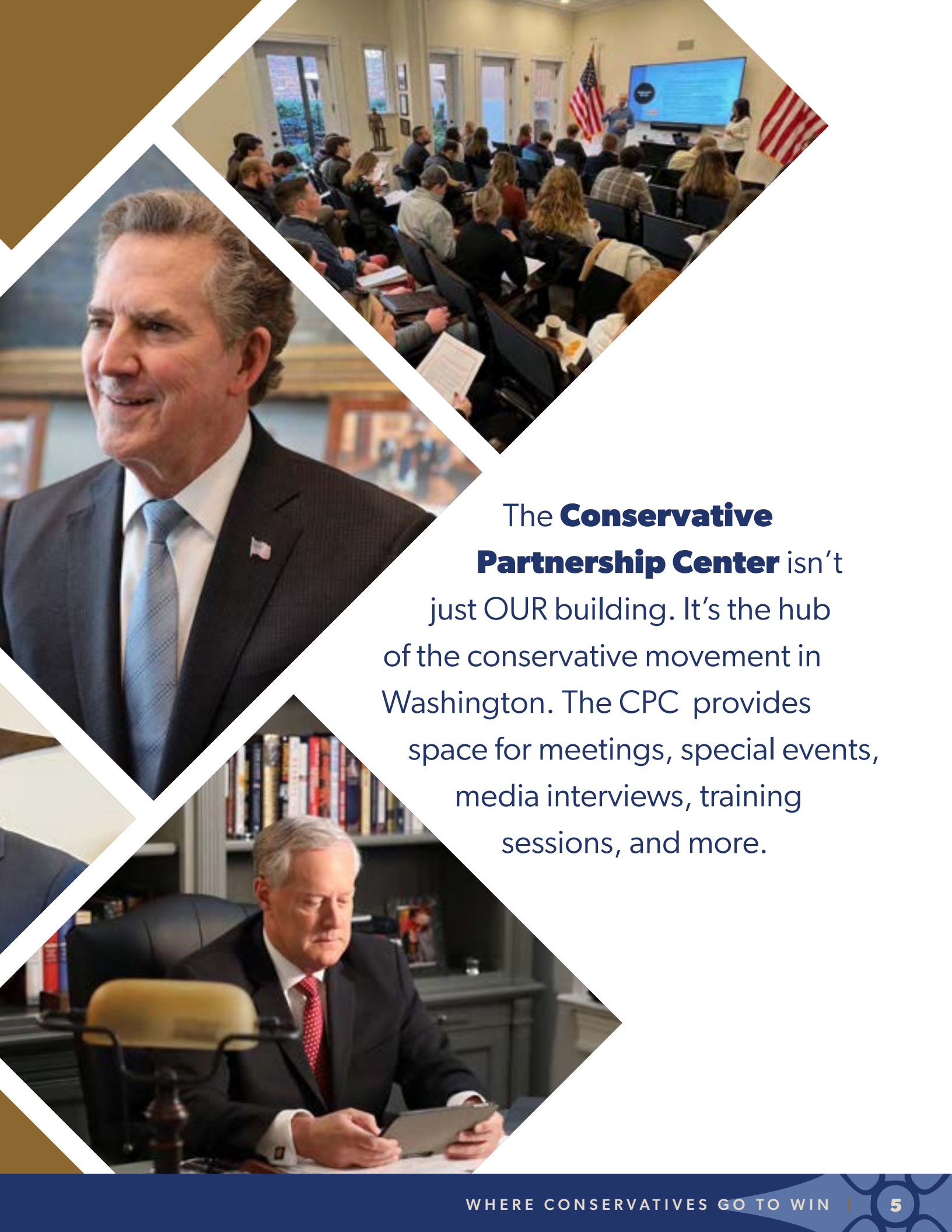
We connected her with Customs and Border Protection acting commissioner Mark Morgan, former ICE Director Tom Homan, and a congressional staffer for Sen. Mike Lee, who would later go head-to-head with Department of Homeland Security Alejandro Mayorkas at a Senate Hearing.

**A nation without borders is no nation at all.**





CPI HEADQUARTERS - WASHINGTON D.C.



The **Conservative Partnership Center** isn't just OUR building. It's the hub of the conservative movement in Washington. The CPC provides space for meetings, special events, media interviews, training sessions, and more.



# Staffers Come Together to Stop Women in the Draft

## IS YOUR GRANDDAUGHTER READY FOR COMBAT?

In 2021, the CPC became the center of discussions among congressional staff who broke ranks with the GOP Caucus over an amendment to the 2022 National Defense Authorization Act (NDAA) that would require women to register for the draft.

Staffers came to the CPC to learn from our team about the NDAA Amendment process, messaging, and strategy. This is important. The more we “socialize” ideas—on strategy, messaging, and policy—the more effective conservatives become. That’s why we regularly shared information with staff from both chambers of Congress. Ultimately congressional staff coalesced around a single “Don’t Draft our Daughters” amendment.

Staffers also heard from Center for Renewing America Vice President—and former Marine—Wade Miller, who shared his policy expertise and insights. And as we do on many issues, CPI assembled a coalition against drafting our daughters—a coalition that included Family Research Council, Concerned Women for America, Center for Renewing America, and Heritage Action for America. CPI helped conservatives create such a commotion around the issue that by December 2021, lawmakers dropped their outrageous plan to add women to the draft.

# Conservative Allies Gathering at CPC to Oppose Vaccine Mandates

## IT WAS AN UNBELIEVABLE ASSAULT ON INDIVIDUAL LIBERTY.

The Executive Branch has no power whatsoever to coerce workers or employers to get a shot they don’t want. The federal government has no power under our Constitution to inject anything into citizens’ bodies.

The second the Biden administration announced its unconstitutional vaccine mandate, the CPC became a strategy center for conservative groups, elected officials, and activists. The day the mandate was issued, we worked with allies on Capitol Hill to identify legislative options in





the House and Senate and to figure out the best way to talk about the issue. Not only did we host a congressional staff of members who were standing up to the mandate—we also hosted representatives from conservative caucuses and outside groups who opposed it.

And in a historic victory for our side, CPI strategized with America First Legal (AFL), who would go on to be part of a successful lawsuit with other groups that ended in an emergency injunction against the Biden’s federal employer mandate.

Throughout the year, conservatives who determined to follow both “the science” and the Constitution made the CPC their home away from home. These included Rep. Marjorie Taylor Greene, Sen. Rand Paul, Sen. Ted Cruz, Rep. Andy Biggs, Sen. Marsha Blackburn, and Rep. Byron Donalds.

## **CPC Becomes a Strategy Center Against Socialist Spending Bills**

“Build Back Better” is President Biden’s massive social spending and tax bill, presented at the end of the year as a reconciliation package. In January, Democratic Sen. Joe Manchin announced his firm opposition to the bill, which needed his vote to pass on a simple majority.

For months leading up to this fatal blow, congressional staff came to the CPC regularly to discuss Build Back Better. Staff members discussed its massive expansion of the IRS, state and local bailouts, federal loan subsidies based on race, higher taxes on entrepreneurs, and more.

“I think we are opening the eyes of staffers who do not know that there is a point of view outside the leadership talking points,” said Government Affairs Director Phil Reboli, who hosts CPI’s meetings with congressional staff. One staffer, Reboli recalls, said, “This is great. I had no idea people thought like this.”

CPI encouraged House staffers to post content about Build Back Better and to tell their bosses—and their counterparts in the Senate—the lasting damage it would do.

# Building a Winning Team:

## CPI's Staffing, Training, and Networking

**WE TALK ABOUT "WINNING" A LOT. BUT, WHAT DOES THAT MEAN? IN CONGRESS, IT MEANS USING RULES AND PRECEDENTS TO YOUR ADVANTAGE, ANTICIPATING AND PREVENTING THE LEFT'S TRICKS, AND GENERATING THE SUPPORT YOU NEED TO MOVE LEGISLATION FORWARD.**

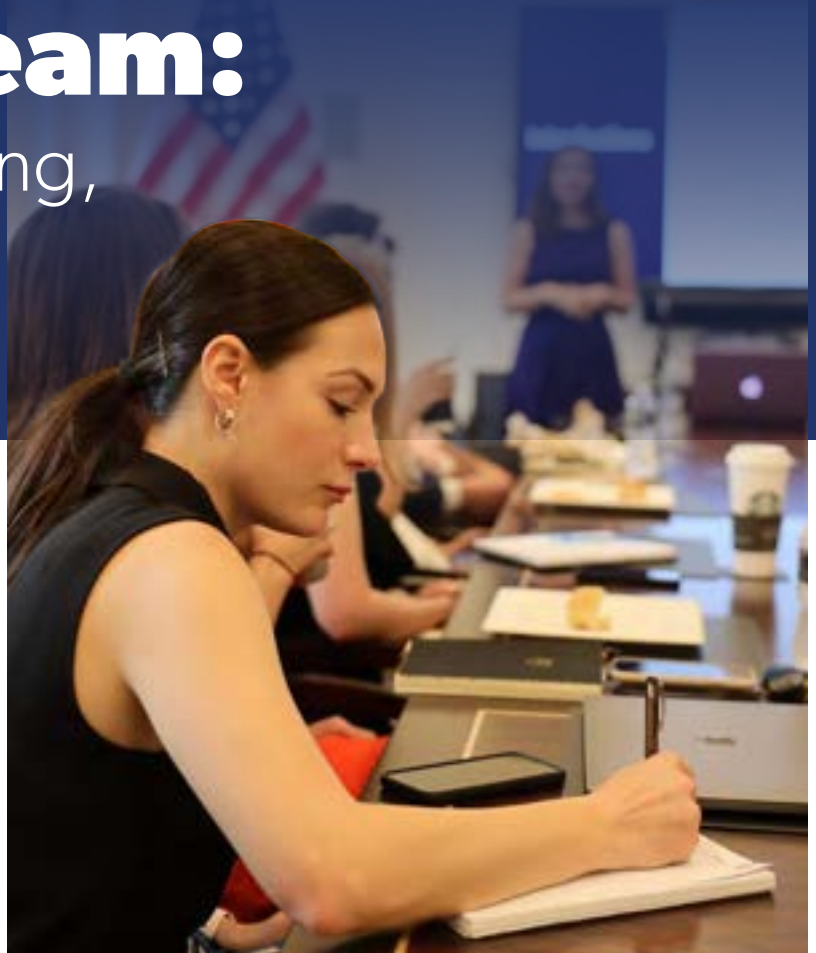
In 2021, CPI taught conservatives in Congress how to do all of these things. Capitol Hill veterans Ed Corrigan, Rachel Bovard, and Phil Reboli lead the best legislative and policy training sessions in Washington and built rapport among conservative staffers. CPI also matched the sharpest conservatives with the best congressional offices—to serve as legislative aides, communications directors, and more.

In short, we gave conservatives on Capitol Hill the right skills, the right people, and the right connections—all for the purpose of making America great again.

### **THE RIGHT SKILLS**

In Congress, knowledge is power. Washington insiders and Establishment leaders know this, which is why they hoard information from conservatives—whether it's rules, tactics, or precedents that might help conservatives advance their agenda.

That's why CPI made training conservative staff (and members of Congress) a pillar of its mission from day one.



CPI HEADQUARTERS - REVERE PROJECT TRAINING

CPI's 5-week-long legislative bootcamps are taught by battle-hardened pros Ed Corrigan and Rachel Bovard. In 2021, they armed conservative staffers with every tactic the House and Senate rules gave them: how to force amendment votes, how to work outside the Establishment-dominated committee process, and how to leverage nominations to wage policy fights. You may have seen that conservatives defeated Biden's gun-grabbing pick to lead the ATF and stopped a communist-sympathizing economist from becoming comptroller of the currency. This didn't happen by accident.

Throughout the year, many conservative offices sent every new legislative staffer they hired or promoted to CPI for training. Some sent over their entire teams for staff retreats and workshops. At CPI, they received not only rule and procedure training but also specialized training on the federal budget, energy policy, health care policy, speechwriting, and more.

Through the Revere Project, CPI also helped congressional staff to be expert users of social media, digital media, and video.

In 2021, CPI trained 49 members of Congress and 246 congressional staff from 132 congressional offices.

### THE RIGHT PEOPLE

If you want to be effective as a member of Congress, you have to have the right staff.

Young professionals who have gone through CPI training are sought-after assets. They're principled, knowledgeable, and fearless. CPI's stamp of approval can be even more valuable than past professional experience.

Our trainings have become so respected that conservative congressional offices and grassroots advocacy organizations now come to us when they have job openings to fill. They know that we maintain a database of current and prospective congressional staffers who have been through our trainings and are up to the task of putting America first.

In 2021, CPI's staffing services team helped fill more than 200 open positions. Staffing recommendations are especially important to new members, to whom the Establishment often gives poor recommendations for staff—staff who end up bungling instead of advancing the new members' priorities.

Rep. Byron Donalds (R-Fla.), who assumed office in January 2021, has several staff members who came at the recommendation of CPI:

*"They didn't just send me some resumes of potential staff members and wish me well. You have to understand: CPI interviews and vets young conservatives all year round to identify and then recommend the best, smartest, and toughest staff."* —Rep. Byron Donalds

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**"CPI interviews and vets young conservatives all year round to identify and then recommend the best, smartest, and toughest staff."**  
**- Rep. Byron Donalds**

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# THE RIGHT CONNECTIONS

Congressional staffers need to have the opportunity to swap experiences, share what they've learned at CPI and in the trenches, and collaborate in outside-the-box ways to advance conservative policies.

That's why CPI's Government Relations team hosts regular networking events and added to this suite of events in 2021.

Our monthly "First Friday" happy hours, launched in February, quickly became a hub of camaraderie and coordination—where conservative staffers and activists hot-wash the last week's strategy and start planning the next.

As Taylor LaJoie, Rep. Marjorie Taylor Greene's legislative director put it, "CPI First Friday is the major event for conservative staff on Capitol Hill. Very few organizations can match the caliber and quality of work from Phil Reboli and his team."

Throughout the year, CPI also hosted luncheons and other gatherings for Hill interns, junior staffers, and prospective staffers to give them the skills, insight, and connections to advance their careers while furthering the conservative cause.

## LOOKING TO 2022

At CPI, we are always planning and preparing for those key moments when conservatives have a chance to tip the odds in our favor. Well before 2021 was out, CPI's Government Relations team began preparing for the new congressional offices that will need to be staffed following the 2022 midterm elections. There will be dozens of new conservative members with hundreds of positions to fill. Thanks to your support, we'll be ready.

SONDRA CLARK TEACHES A SESSION OF THE REVERE PROJECT TO TRAIN STAFF IN EFFECTIVE DIGITAL COMMUNICATION.







## ANNUAL PARTNER'S CONFERENCE

On September 19–20, 2021, CPI held its 4th Annual Partners Conference at the Trump International Hotel in Washington, D.C. This is an exclusive event designed to give top CPI supporters a chance to “kick the tires” on their investment. They heard about CPI’s plans for the year ahead and learned directly from members of Congress and staff about how CPI is helping them fight the good fight.

- Sen. Tommy Tuberville and Sen. Cynthia Lummis talked about how important it is to build a “winning team” of conservative staff.
- Sen. Ted Cruz gave riveting remarks about how it feels to stand up for something—even if you’re standing alone.
- AFL’s Stephen Miller talked about the responsibility that comes when you accept that conservatives can win the fight for America’s future.
- Sen. Jim DeMint introduced partners to the American Movement, a major effort by conservatives to come together around a unifying, distinctly American identity.



## THE HAGGERTY-RICHARDSON FELLOWSHIP

**CALVIN BLAYLOCK**  
HERITAGE FOUNDATION SENIOR ASSOCIATE  
AND 2021 HAGGERTY-RICHARDSON FELLOW



My week in the Conservative Partnership Institute’s Haggerty-Richardson Fellowship was one of the most illuminating looks I’ve had at how Capitol Hill functions. Highly recommend you take advantage of CPI’s trainings!



**49** members of Congress trained

**200** staff recommendations made

BY THE

**20**

**1,500** media sessions from CPI Studios

During our week, we learned about effective legislative strategy from CPI's experts, heard from congressmen about navigating the Hill, and simply enjoyed exploring the city together.

One of the most surprising aspects was hearing from Hill veterans about the pervasive tactics in place to demand loyalty to the D.C. Establishment and their advice for encouraging loyalty to values and constituents instead. Thankfully, CPI is doing noble work to provide resources and cover fire for conservatives who are pursuing solid policy over their own personal gain.

I pray that I always embody that mentality and make my time in D.C. about genuine public service. It should never be about attracting the spotlight and prioritizing personal career advancement. It should always be about advancing policies that unleash human potential and increase human flourishing. Even if no one ever knows my name. All I hope is that the people of our great country be better off as a result. This program was a good reminder of those truths.

**246** congressional staff members trained

**21**  
NUMBERS

**132** congressional offices from which we trained staff



CPI PRESIDENT ED CORRIGAN AND SENIOR DIRECTOR OF POLICY RACHEL BOVARD TEACH SENATE STRATEGY AND PROCEDURE.

## 2021 STAFF TRAINING SESSIONS

Throughout the year, CPI hosted its signature training seminars to empower conservatives in Washington.

### 2021 Seminars Included:

- **Senate Strategy and Procedure**  
*taught by Rachel Bovard and Ed Corrigan*
- **House Strategy and Procedure**  
*taught by Rachel Bovard and Garrett Bess*
- **Federal Budget Policy and Process**  
*taught by James Braid, former chief of staff to Rep. Matt Rosendale*
- **Energy Policy and Practice**  
*taught by Kenny Stein, Director of Policy and Federal Affairs for the American Energy Alliance*
- **Health Care Policy Primer**  
*taught by Chris Jacobs of the Juniper Research Group*
- **The Art and Practice of Speechwriting**  
*taught by Michael Connolly of Inklings Communications*

Throughout the year, CPI also offered training sessions for entire staff offices. Other training programs included the 3-day Haggerty-Richardson Fellowship to help young professionals maximize their influence in Washington as movement leaders and the 2-hour How Washington Works presentation given by Rachel Bovard to various groups.

CPI also led sessions of its popular Revere Project, which gives Capitol Hill staffers the message savvy and tactical skills to create viral content that will advance conservative victories in a hostile media landscape.

# Filling Strategic Gaps in the Movement

It was one of the most important decisions we've ever made.

In 2021, CPI added a new dimension to its work: Launching new organizations to do things no one else in the movement was doing.

Over the course of the year, CPI launched eight new organizations. These included two CPI spinoffs—Compass Legal Services and Compass Professional Services—that provide human resources, accounting, and legal support to our other CPI groups. These organizations achieved numerous victories in 2021. We share some of these stories below.



Before the American Accountability Foundation (AAF), conservatives didn't have a group performing research on Biden's woke nominees—even though plenty of liberal groups were digging up (or manufacturing) dirt on our side.

That changed with the launch of the American Accountability Foundation. With CPI's help, AAF Executive Director Tom Jones got his organization off the ground, and in March launched BidenNoms.com. The site exposes important and oftentimes shocking information on Biden's nominees. Throughout 2021, this information was used by Congress and the media to hold Biden appointees accountable.

One of the first nominees to go down was David Chipman, who was nominated to head the Bureau of Alcohol, Tobacco, Firearms, and Explosives (ATF). Tom Jones and his team made dozens of phone calls to Chipman's ATF colleagues, who complained about his racist, demeaning comments. Over the Summer, AAF's research helped prompt a Senate Judiciary Committee public letter against Chipman.



# Launching Conservative



Within a few weeks, the White House pulled his nomination. The next person to become a nominee in the rear view mirror was Saule Omarova, whom Biden chose to oversee banking as comptroller of the currency. AAF was the only group looking into Omarova's track record, which included statements about wanting the oil and gas industry to go bankrupt. She also proposed nationalizing the banking sector, forcing every American to bank directly with the Fed.

Worst of all, Omarova had been arrested for shoplifting and was (and still is) a member of Marxist academic groups. AAF's work directly resulted in five Democrat senators publicly condemning Omarova, forcing her to withdraw from consideration.

In 2021, AAF also brought transparency to Biden's activist Department of Justice nominee Kristen Clarke and hyper-partisan Postal Board nominee Amber McReynolds. But AAF didn't just pull the rug out from under Biden's nominees.

In 2021, AAF also:

- Filed an Ethics Complaint against Rep. Alexandria Ocasio-Cortez for receiving illegal gifts to attend the MET Gala.

- Investigated the "woke" money influencing Gov. Doug Ducey, the Republican Governors' Association, and the 2020 election reform efforts.

- Reported corruption involving housing contracts for illegal aliens that jump-started an investigation by DHS's Inspector General into wrongdoing by Biden cronies.

- Infiltrated and recorded a congressional earmark training exposing how millions of tax dollars could be directed toward friends and family members of Congress.

- Unveiled Washington's do-nothing Republicans and political elites through TV, radio, and print media.

In fall 2021, AAF began an extensive election integrity research program to unearth the plan of the Biden administration to use the heft of the federal government—and allies in left-wing groups and local government—to undermine the integrity of upcoming elections. By the end of the year, AAF had researched, drafted, and filed over 250 public records requests demanding the documents associated with the administration's plans.

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AMERICAN ACCOUNTABILITY  
FOUNDATION PRESIDENT TOM JONES IS  
THE FORMER OPPOSITION RESEARCH  
DIRECTOR FOR SEN. TED CRUZ.

# ing ative Organizations



“ The only risk we face is filing too few lawsuits in the face of an avalanche of illegal executive actions. —Stephen Miller





During the Trump administration, progressives stalled the conservative agenda by launching hundreds of frivolous lawsuits that challenged executive orders and legislation and by submitting FOIA requests to multiple government departments.

“Lawfare” like this hasn’t been used effectively by conservatives—until now.

Stephen Miller, Gene Hamilton, and CPI’s Mark Meadows created AFL to fight the radical Left’s unconstitutional and unlawful actions using the same tactics the Left has used for years—FOIA requests, challenges to regulations, and lawfare in the federal courts.

Conceived as a conservative answer to the long-corrupted American Civil Liberties Union, AFL uses courts not simply to defend citizens’ rights, but to go on offense against the Left’s widespread abuses of executive power.

In 2021, the America First Legal Foundation gave the 234 new federal judges appointed by Donald Trump the chance to finally hold Washington accountable to the rule of law.

In the midst of the pandemic, Biden’s Small Business Administration tried to prioritize COVID relief aid to restaurants and bars based on race and ethnicity. AFL sued to stop this racist and patently illegal policy and won a decisive preliminary victory in federal court.

When Biden’s Department of Agriculture tried the same thing with farmer debt relief—basing eligibility for funds solely on farmers’ race—AFL went back to court and won preliminary relief again, stopping the program in its tracks.



AMERICA FIRST LEGAL PRESIDENT STEPHEN MILLER SPEAKS AT CPI’S ANNUAL PARTNERS CONFERENCE IN SEPTEMBER.

When the Biden administration tried to block Texas’s groundbreaking Heartbeat Law—restricting abortions in the state after six weeks of pregnancy—AFL took two cases all the way to the Supreme Court and won. Unborn Americans are safer in Texas today than anywhere in the country.

When Biden tried to shut down U.S. Immigration and Customs Enforcement, AFL helped advise Louisiana on how to sue the administration—and a court issued an injunction blocking the policy. AFL is currently serving as outside counsel to the State of Texas in its challenge to the Biden administration’s practice of COVID catch-and-release.

AFL prevailed in a lawsuit against the Biden Equal Opportunity Employment Commission, delivering a resounding victory for the rights of all business owners across the country to maintain bathrooms based on biological sex.

AFL partnered with the Texas Public Policy Foundation in a lawsuit challenging President Biden’s illegal and unconstitutional COVID-19 vaccine mandate. The mandate was stayed by the Supreme Court pending further litigation.

AFL is the sling that hardworking, patriotic Americans can use to fight back against the abusive Goliath of the Biden Administration’s Deep State.

As President Trump himself put it, “The era of unilateral legal surrender must end.” The wins AFL has racked up in just its first few months of work have met that charge. Stephen Miller put it succinctly: “The only risk we face is filing too few lawsuits in the face of an avalanche of illegal executive actions.”





STOP Critical Race Theory

CENTER FOR RENEWING AMERICA PRESIDENT RUSS VOUGHT SPEAKS AGAINST CRT AT A RALLY IN WASHINGTON.



First, liberals said Critical Race Theory didn't exist. Then they defended it fiercely, saying it was the only "equitable" way to teach American history. So which is it?

Center for Renewing America (CRA) didn't get caught up in the Left's games. They went straight for the throat.

In the summer of 2021, the group created model legislation for states to ban the implementation of Critical Race Theory, or "CRT." They also created the first toolkit for parents to fight back at the local and state levels. And they worked with federal lawmakers to introduce the first federal bill to ban CRT.

CRA and its activist sister organization Citizens for Renewing America were created to continue President Trump's America First agenda and the policy renaissance he began.

Led by the former Office of Management and Budget Director under President Trump, Russ Vought, Renewing America is committed to ensuring that cultural issues—those that matter most to the American people—are fought on. The Establishment has done everything they can to keep cultural issues off the agenda.

The teaching of CRT in public schools was one of the biggest issues CRA fought on in 2021. The liberal group Media Matters credited Russ Vought with helping push anti-CRT legislation not just at the federal level but in 22 states.

Another important issue was immigration. In August, CRA hired former Virginia Attorney General and former Trump DHS senior official Ken Cuccinelli as its Senior Fellow for Immigration and Homeland Security. With Cuccinelli's insight, CRA provided a legal roadmap to the governors of border states so that they can unilaterally secure the border—no matter what the administration does.

CRA's strategy is to initiate planned confrontations on major national cultural issues, win those confrontations, and let the resulting political momentum fuel legislative activity at the federal, state, and local levels.

The fight against CRT is an example. CRA resourced the fight with tool kits for school boards, worked with members of Congress to introduce bills and amendments, and encouraged anti-CRT bills in state legislatures. CRA was active in Virginia, where parents of school-aged children sent a jarring messaging to liberals in the Nov. 2021 statewide elections.

In 2021, CRA had similar success in preventing the federal government from making women eligible for the draft. CRA also resisted what had become a bipartisan view that every Afghanistan refugee who wanted to come to America should be allowed—notwithstanding national security or their ability to assimilate.

When you take a stand on these issues, others follow. CRA was also the lead policy catalyst pushing back on COVID fascism, the vaccine mandate, in particular, calling for states to pass legislation to protect their citizens. Florida, under the leadership of Gov. Ron DeSantis, passed such legislation as a model for the rest of the country.

**Renewing America is committed to ensuring that cultural issues—those that matter most to the American people—are fought on.**





Faith. Liberty. Community. Life.

In January of 2021, Dr. Ben Carson announced the launch of the American Cornerstone Institute (ACI), a think tank focused on preserving and advancing America’s founding principles: faith, liberty, community, and life. These are the cornerstone principles that transformed the United States from a bunch of rag-tag militiamen to the greatest country the world has ever seen in record time.

When founding ACI, Dr. Carson heard from people across the country that they wanted more information about major issues than what they were receiving from the news or social media.

In response, one of the first programs ACI launched was its Cornerstone Conversations Initiative. Cornerstone Conversations feature long-form and civil discussions between Dr. Carson and other ACI staff and guest issue experts, who dive into the details of policies and major issues headlining the news.

In its first year of operation, ACI produced dozens of Cornerstone Conversations with academics, government officials, business leaders, and even Hollywood actors. Cornerstone conversations zeros in on tough issues like immigration law,

“woke” ideology, policing reform, the out-of-control administrative state, affordable housing, “opportunity zones” in urban areas, and the need for stable families.

In the fall of 2021, ACI created the Little Patriots Program, a series of a free, online learning platform and app that features videos, interactive lessons, and activities that teach elementary school-aged kids about our country’s history and values. As of December 2021, more than 16,000 children have enrolled from across the country. As the national debate over CRT and “woke” history heated up, Little Patriots provided an alternative platform for parents and teachers.

To accompany the Little Patriots Program, Dr. Carson released his first children’s book, “Why America Matters,” in the fall. The book teaches kids about ACI’s pillars: Faith, Liberty, Community, and Life and depicts scenes of historical America besides images of America today. It also features leaders from America’s history and includes fill-in pages in the back so that kids can personalize their book by adding or drawing pictures of leaders in their own community.



**It’s been a blessed year for the American Cornerstone Institute, largely thanks to help from wonderful organizations like the Conservative Partnership Institute.**

**—Dr. Ben Carson**





FORMER HOUSING AND URBAN DEVELOPMENT SECRETARY BEN CARSON IS THE FOUNDER AND CHAIRMAN OF AMERICAN CORNERSTONE INSTITUTE.







# AMERICAN MOMENT

If there's one thing we learned during the Trump presidency, it's that people are policy. You cannot advance an America first agenda unless you have people who will support—not thwart—your efforts.

If conservatives regain political power in 2022, there will be hundreds of positions that need to be filled. The only way we as conservatives will succeed is if we are rapidly bringing new talent into the fold.

*We Have To Seize The Moment.*

American Moment's mission is to identify, educate, and credential young Americans who will implement public policy that supports strong families, a sovereign nation, and prosperity for all.

There are many organizations out there that cater to young people, but American Moment is the first and only organization to take a "boutique" approach to talent.

When they find a talented, bright, deeply conservative young person of good character, they go to extreme lengths to accelerate his or her career as quickly as possible.

**With its innovative programs as a force-multiplier, American Moment placed dozens of ideologically-aligned staffers into positions of influence in D.C. and elsewhere in 2021.**

How extreme? Consider American Moment's Fellowship for American Statecraft. It's a revolutionary program that helps young people from non-traditional backgrounds, including college dropouts, to get their first job in Washington.

In 2021, American Moment placed ten American Statecraft fellows at aligned organizations and congressional offices. They paid them a living wage of \$3,000 a month. And they received such overwhelming praise and appetite for more among young conservatives that they'll be aiming to quadruple the program to 40 American Statecraft Fellows in 2022 so that when we regain power, we have the people we need to implement the America first priorities the American people keep voting for.

In just nine months, American Moment developed a wide constellation of programming.

The groundbreaking, substantive, long-form "Moment of Truth" policy podcast recorded over 44 episodes with over 50 hours of content. At the end of 2021, "Moment of Truth" had more than 100,000 listens and thousands of weekly fans. Young people in positions of influence on Capitol Hill and beyond have raved about the influence of the podcast on their worldview and their work.

American Moment also launched its flagship educational platform, AmCanon, which distills 150 of the most timeless books, essays, podcasts, and videos on the cutting edge of the America first agenda. Senior congressional staff in Washington already use AmCanon to train their youngest mentees.

American Moment has built a real, enduring community among a cohort of hundreds of allied activists and thinkers. Whether it was our large social events, private dinners, or panel discussions, the



organization has never had anything but a packed room and a growing appetite for the cadre they've nurtured.

"With its innovative programs as a force-multiplier, American Moment placed dozens of ideologically-aligned staffers into positions of influence in D.C. and elsewhere in 2021." —Saurabh Sharma, American Moment

Looking forward to 2022 and beyond, American Moment will continue to do what it does best: Craft creative solutions to the problems of the moment and build the human infrastructure conservatives need in order to influence policy from the inside.

There can never be too many conservative organizations. There are thousands of left-leaning, issue-focused, and general advocacy organizations at the local, state, and national levels.

To compete and win, we need to cover more ground. At the tail end of 2021, CPI launched the State Freedom Caucus Foundation to give conservatives an even greater strategic advantage in the states.

## LOOK FOR MORE CPI GROUPS IN 2022

# COMPASS LEGAL AND COMPASS PROFESSIONAL SERVICES

It's not easy to start a new organization here in Washington. If you can make it past the hurdles—the fundraising, legal, and tax requirements, and the administrative heavy lifting— you still run the risk of being targeted by the administration.

That's why CPI spun off two separate entities whose purpose is to provide legal and professional services to conservative groups, both startups, and more established groups.

Compass Legal Services did vital work in 2021. Compass Legal Takes care of things like legal filings and helps non-profits to comply with federal tax law so they can keep their non-profit status. Through the generosity of CPI partners, Compass Legal retained a new attorney who specializes in keeping non-profit groups from getting shut down by the IRS.

Compass Professional Services, meanwhile, provides help with applications, health care, payroll, real estate, accounting, and finance. By outsourcing their HR and accounting needs to Compass Professional, groups launched by CPI can better focus on their missions.



AMERICAN MOMENT HELD ITS LAUNCH EVENT AT THE CPC WITH MORE THAN 150 YOUNG CONSERVATIVES.





## A New CPI Project in the States

Imagine you're a working mom from Illinois. You're so upset with the Left controlling your state—degrading voter integrity, raising taxes, mandating masks, and indoctrinating your kids—that you campaign for a seat in the Illinois State House ... and you win.

Congressional rules and procedures are new to you, and your window of time for accomplishing conservative goals during each legislative session is small. To top it all off, there's a Republican Establishment in the Illinois legislature that for years has prevented conservative solutions from gaining any ground.

Fortunately, there's a support system for you already in place. A few months earlier, Illinois conservatives formed a "state freedom caucus." The caucus consists of people just like you who are ethical, patriotic, God-fearing, and ready to take a stand on important issues.

The day after you're elected, you fly to D.C., where you're met by CPI's Andy Roth and Justin Ouimette, who support the State Freedom Caucus Network.



CPI'S ANDY ROTH ADDRESSES THE NEW GEORGIA STATE FREEDOM CAUCUS AT THE GEORGIA STATE CAPITOL IN DECEMBER.

Roth and Ouimette don't just know how Washington works—they also know the internal dynamics of state legislatures—Roth as the former executive director of the Club for Growth Foundation, Ouimette as the former executive director of the House Freedom Caucus.

Roth, Ouimette, and their fellow Capitol Hill veterans at CPI teach you all there is to know about policy, procedure, and rules. They tell you what to expect from the Establishment in your state. And they supply you with legislative staffers who are highly skilled, competent, and conservative to the core. You leave D.C. both hopeful and ready to fight.

In the fall of 2021, this new model for conservative influence in the states became a reality with the launch of the new State Freedom Caucus Network.

The concept is simple and long overdue: To be effective, conservative legislators in the states need the same unity, resources, and support as the House Freedom Caucus here in Washington.

The State Freedom Caucus Network and CPI will bring state lawmakers up to speed on the issues and how to navigate an internal dynamic in their legislature that favors entrenched interests.

Because state legislators are often unable to advance priorities because of a lack of competent staff, the State Freedom Caucus Network will identify, place, and pay for legislative staffers year-round.

Since the new network was announced, state legislators from all over the country have come forward to express their gratitude—and relief—that help is on the way.



CPI CHAIRMAN JIM DEMINT ADDRESSES GUESTS AT THE GEORGIA STATE FREEDOM CAUCUS LAUNCH EVENT.

Over the next three to five years, the State Freedom Caucus Network will create and oversee state freedom caucuses in every state legislature in America—with Mississippi, Illinois, and Arizona next in line.

The first state caucus, in Georgia, was launched at an event in Atlanta hosted and organized by CPI on December 14, 2021. The event, which also celebrated the launch of the larger State Freedom Caucus Network, was attended by members of the new Georgia Freedom Caucus, CPI Senior Partner Mark Meadows (who helped found the House Freedom Caucus in 2015), and numerous state lawmakers from other states.

Each state caucus will be headed by an executive director, who will keep the group united and focused on legislative opportunities.

**“We struggle with finding the time between our legislative duties and putting food on our table. That infrastructure will be there to help us with research, to help us with ideas.”**

*—Rep. R.J. May of South Carolina.*

**“The House Freedom Caucus ... are my political heroes. They stand on principle. They do not bend. They do not break. And that’s what we need in every state.”**

*—Rep. Steve Hopkins of Missouri*

**“I believe the State Freedom Caucus [Network] is going to help us to push leadership to pass true conservatism and help us to restore our freedoms and our rights.”**

*—Del. Marie March of Virginia*

CPI will support each one of these state causes through the State Freedom Caucus Foundation—providing training, hosting events, and linking these state legislators to the House Freedom Caucus. The network will also help CPI and the House Freedom Caucus to identify potential new national leaders.

A separate political action committee—the State Freedom Caucus Action—will defend current and future state freedom caucus members facing tough reelections.

As news of the new State Freedom Caucus Network broke following the launch event in Georgia, the fear-response of the liberal news media was to immediately cast the effort as an attempt by the “far right” to “take over your state capitol.”

The panic expressed by the leftist media at outlets such as The Intelligencer, MSNBC, Salon.com, and New York Magazine indicates that, once again, CPI has hit on something big. The State Freedom Caucus Network is a game changer for conservatives nationwide.



GEORGIA STATE SENATOR GREG DOLEZAL LEADS THE NEW GEORGIA STATE FREEDOM CAUCUS.

# CPI Studios: Conservatism, Loud and Clear

In the month following the protests of January 6, President Trump and some members of Congress were banned from live shots near and around the U.S. Capitol.

One of those banned was Texas Senator Ted Cruz. This was a problem. The senator needed to be able to conduct interviews with ABC, NBC, and CBS and be able to make it back to the Senate floor if there was an important vote.

The first people he called were his friends here at CPI.

Sen. Cruz knew that CPI had opened an in-house multimedia studio suite just a few months before. Because our studio is within walking distance, he and others who were banned following January 6 were able to get their message out.

CPI Studios is a full-service, walk-in multimedia studio suite where conservatives can get their message out when it matters. It includes two

live TV studios, a video podcast studio with interchangeable sets, makeup room, green room, equipment staging room, control room, and two editing bays.

CPI staff provides everything from set design, video and audio recording, lighting, makeup, and live distribution, as well as technical help for video projects outside the studio.

Here in Washington, there's nothing like it.

CPI Studios is the closest studio space to the U.S. Capitol. And while other organizations may have studio space, ours is the only space that is open for use by members of Congress, staff, and allies, whenever they need it. We exist to give conservatives in Washington, the easiest possible access to the American people. No one else is doing this—which is why we are.

In 2021, conservatives who came to CPI's new studios recorded podcasts, taped live and pre-recorded interviews for major news outlets all over the country and internationally (outlets like Australia's Sky News and GB News in the UK), and recorded video projects to share with their constituents on social media.






## PODCASTS

CPI Studios boasts an extensive list of podcasts hosted in 2021:

- ◆ Sen. Marsha Blackburn's *Freedom Rings*
- ◆ American Moment's *Moment of Truth*
- ◆ Rep. Ken Buck's *Shootin' Straight*
- ◆ Russ Vought's *Center for Renewing America*
- ◆ Rep. Andy Biggs' *What's the Biggs Idea*
- ◆ Rep. Matt Gaetz's *Firebrand*
- ◆ Cleta Mitchell's *Who's Counting*
- ◆ *The Federalist Podcast*
- ◆ *The Jenna Ellis Podcast*
- ◆ Sean Feucht's *Hold the Line*
- ◆ Gun Owners of America's *Minuteman Reacts*
- ◆ Rep. Lauren Boebert's *Bullet Points*
- ◆ House Freedom Caucus Podcast with Rep. Jody Hice
- ◆ Public Interest Legal Foundation's *Protect the Vote* with J. Christian Adams
- ◆ John Wesley Reid's *Standing for Freedom Center*


## TV INTERVIEWS

In 2021, conservatives used CPI Studios to get the truth out about Biden's massive social spending plans, vaccine mandates, the Kyle Rittenhouse verdict, the January 6 committee, and much more. From our studios, they appeared on CBS, Fox News, NTD, OANN, Real America's Voice, Fox News, OANN, Real America's Voice, Trinity Broadcasting Network, TheFirstTV, NBC, PBS, Newsmax, Real America's Voice, Washington Watch, ABC, and Bloomberg.



**REP. LAUREN BOEBERT**  
OF COLORADO IS A FREQUENT VISITOR TO CPI STUDIOS.

## TV SHOWS



**CPI'S PHIL REBOLI**  
SUITS UP FOR AN EPISODE OF GUN OWNERS OF AMERICA'S MINUTEMAN PODCAST, WHICH HE HOSTS.

CPI Studios was home to five TV shows in 2021

### **Epoch Times**

American Thought Leaders  
Kash's Corner

### **NTD News**

Capitol Report

### **Warrior Poet Society Network**

Minute Man Moment

### **BlazeTV**

Fearless

# More than a Studio...

## A Training Ground for Digital Communicators

In 2020, CPI launched the Revere Project to begin training congressional staff to effectively use digital media to help the members they serve to reach their constituents. The program was a remarkable success, so much so that the CPI studio team will now be offering a more hands-on version of the Revere Project to train conservative policy makers in the finer points of media messaging.

As the studio team closed out 2021, it set its sights on using the studios as a training suite. With CPI acquiring more building (and studio) space on Capitol Hill, the team will be able to offer specialized classes in such skills as:

- Utilizing Search Engine Optimization or "SEO" to produce messages that can reach the entire Internet.
- Looking and sounding your best on TV--and not sounding like you're reading from a teleprompter.
- Sharing your events on social media.
- Conducting podcasts and live TV hits from your home.

The studios will also be training young producers and giving them a chance to test their skills. They'll learn set design for TV interviews and podcasts and all the technical know-how required to create, edit, and distribute a show, from lighting and audio to switchers, streaming, and uploading to broadcast platforms.

### THE DEMAND IS THERE

During the first month of 2021, the studio had 40 studio sessions on live TV, radio, and podcast. As word got out about our full-service operation, demand skyrocketed. This number doubled in March when we hosted 77 studio sessions. By May 2021, the studio had topped triple digits at 101 studio sessions. By the end of 2021, the studios had hosted hundreds of members of Congress, visitors, and allied groups and orchestrated more than 1,500 media hits.



THE HOUSE FREEDOM CAUCUS HOSTS REGULAR POLICY DISCUSSIONS, SHARED VIA FACEBOOK LIVE FROM CPI STUDIOS.

## MRC TV



In October, Media Research Center President Brent Bozell interviewed Sen. Jim DeMint from our studios for an episode of MRC TV. They discussed wokeness in schools, the transgender agenda, and the rise of a new type of Tea Party movement in response to Democrats lurch to the far Left. Bozell's remarks to Sen. DeMint were encouraging and prophetic:

*"You've never failed at anything you've ever done ... I really do mean this, Jim DeMint, CPI, I believe, is gonna change this country because CPI is gonna change Washington. At the end of the day, when people look back 30, 40 years from now and they say, 'What happened?' I think at the heart of it, you're gonna see CPI."*

## FILMED FROM CPI STUDIOS

**Newsmax** used CPI's Rydin House to film a documentary on the January 6 protests.

**The Victims of Communism Foundation** used our studios to record a special lecture series on communism.

A new documentary filmed at CPI Studios reveals the incredible impact of **conservative women**.

**PragerU** filmed "**Restricted: How Big Tech Is Taking Away Your Freedom**" from the Conservative Partnership Center.

Newsmax filmed interviews with **Cleta Mitchell** and **Sen. Ted Cruz** for a documentary about Election Integrity from CPI's 308 Independence Avenue Townhouse and the Rydin House.

CPI filmed multiple election official and observer training sessions with esteemed officials like **Dr. Clara Belle Wheeler**.



CPI STUDIOS DIRECTOR JARED CUMMINGS WORKS BEHIND THE SCENES.





## **GALVANIZING A MOVEMENT**

The Left wasn't worried about chaos and disorder leading up to Election Day 2020. They wanted floods of unsolicited mail-in ballots, same-day voter registrations, and voters whose identities could not be verified.

In an environment like this, cheating is easy and proving it is hard.

The good news is that in 2021, thousands of people like you rose up in a national citizens' movement to get to the bottom of what happened in 2020 and restore election integrity. There were new groups, new election integrity projects, and new activists joining the fight.

But in order to succeed, we all need to work together, and work quickly. 2020 was just one election—there will be many more. We need to build permanent networks of active, alert citizens in every county and every state.

This is the mission of CPI's Election Integrity Network (EIN).

The EIN, launched in January 2021, is a project to ensure that local and state groups, public officials, national organizations, and activists all work together to secure the legality of every American vote.

The EIN is led by election law attorney Cleta Mitchell, who joined CPI at the start of the year as a senior legal fellow. With her expertise—and your support—we made incredible headway in 2021.

### **SUCCESS IN VIRGINIA**

One of the EIN's first focus states was Virginia, where off-year elections would determine whether or not Democrats would maintain their hold in the governor's seat and both legislative chambers. Virginia would be a test case for the election integrity movement.

Cleta Mitchell spent months establishing direct, ongoing relationships with various election integrity groups in Virginia. She worked with these groups and participated as a member of the Virginia Fair Elections Coalition.

In August 2021, CPI brought Virginia election integrity groups and activists together for a statewide election integrity summit in the state capital of Richmond. Nearly 300 attendees from all over the state learned how to verify voter rolls, spot illegal registrations, protect vulnerable voters, and set up local and state election integrity task forces.

One of the most important actions concerned citizens can take is to show up at local election offices to see what's going on.

While at the Fairfax, Virginia General Registrar's Office, one of our allied activists spotted officials there attempting to waive a statute requiring anyone who applies for an absentee ballot to provide his or her social security number. CPI assisted the Public Interest Legal Foundation in developing and bringing a lawsuit against the General Registrar.

Although the judge decided that only a candidate had standing to challenge the illegal actions, the mere filing of the lawsuit stopped other left-leaning registrars in Virginia from trying the same tricks. This, combined with the major turnout of conservative poll watchers kept bad actors from manipulating the outcome of the elections.



**CLETA MITCHELL**  
CPI SENIOR LEGAL FELLOW AND CHAIR  
OF THE ELECTION INTEGRITY NETWORK

We created such a groundswell of oversight at the polls that both TIME magazine and The Washington Post commented on “an army of conservative poll watchers.” The Post article even linked to the Election Integrity Network’s training videos.

The Virginia success in 2021 became a model for restoring election integrity in other states.

### A NATIONAL STRATEGY LEADER

In 2021, CPI established itself as the national convener of the election integrity movement. Throughout the year, Cleta Mitchell led a weekly strategy call with 150 election integrity leaders from dozens of state and national organizations to share information and updates and keep the movement focused on winnable priorities.

At the top of our list in 2021 was stopping the Left’s attempts to pass legislation that puts the federal government in control of state elections. Proposals like “The For the People Act,” “The John Lewis Voting Rights Advancement Act,” and the “Freedom to Vote Act” would all overrule state’s efforts to verify voters’ identities, and mandate fraud-prone policies like same-day voter registration. CPI has worked with other groups, such as The Heritage Foundation, to oppose attempts to federalize the election process.

### LOOKING FORWARD

In 2022, CPI will sponsor and organize election integrity summits in Georgia, Arizona, Pennsylvania, North Carolina, Florida, Michigan, and Wisconsin.



*With its debut from CPI Studios in September 2021, “Who’s Counting? With Cleta Mitchell” became the first and only podcast devoted exclusively to delving into election fraud, the 2020 elections, and all manner of election corruption.*

“Who’s Counting” aired its first eight episodes in 2021, with an impressive lineup of guests:

Former Cincinnati Mayor and Ohio Secretary of State  
**J. KENNETH BLACKWELL**

Wall Street Journal Columnist  
**KIM STRASSEL**

Capital Research Center President  
**SCOTT WALTER**

Federalist Society Senior Editor and  
Author of “Rigged”  
**MOLLIE HEMINGWAY**

Public Interest Legal Foundation President  
**J. CHRISTIAN ADAMS**

Heritage Foundation Senior Legal Fellow  
**HANS VON SPAKOVSKY**

Election Assistance Commissioner  
**DON PALMER**

President of the American Constitutional Rights  
Union and Founder of “Protect Elderly Votes”  
**LORI ROMAN**

*Listen to “Who’s Counting?” on Apple products,  
iHeartRadio, Spotify, and YouTube.*



## BUILDING AN ELECTION INTEGRITY INFRASTRUCTURE IN YOUR STATE

Many Americans say they want to do something to protect the integrity of elections, but what does that look like in practice?

In 2021, CPI published the Citizen's Guide to Building an Election Integrity Infrastructure ([whoscounting.us/citizensguide/](https://whoscounting.us/citizensguide/)) to give people the practical advice they need to get out and take action.

The Citizens' Guide contains everything you'd learn at one of CPI's election integrity summits. In 20 pages, it shows step-by-step how to ensure the laws of your state protect the integrity of the elections and are then upheld and enforced by election administrators.

The guide also provides resources and information to help build local election integrity task forces, become a poll worker or watcher, help clean up voter rolls, and much more.

In 2021, CPI also published a Citizens' Guide to Election Law. Since laws differ in each state, EIN is producing these guides for eight priority states.

## About **Cleta Mitchell**

Trump once described election law attorney Cleta Mitchell. To put up with the Left's gaslighting on election issues, you have to be.

Mitchell famously broke ranks with her law firm, Foley & Lardner, after she was reprimanded for being willing to assist President Trump in an audit of the 2020 elections in Georgia.

Mitchell cares about fair elections, and she cares about the truth. She's served as the attorney for many conservative organizations, candidates, and elected officials. She's also spent years engaged in every aspect of election law in a hands-on capacity, registering voters, serving on absentee ballot boards, inspecting voter files, and more.

As a former state legislator for the state of Oklahoma, she knows how to write election integrity legislation that can actually be implemented —and in 2021, she helped state lawmakers to do just that.


In November 2021, the left-leaning media went into hysterics when Mitchell was announced as a member of the Board of Advisors for the federal election assistance commission. This means she'll have input into how the EAC addresses voting systems and accessibility in local election offices.



# The Heroes of 2021

In 2021, the Left opened our borders, ushered in record crime and inflation, let boys into girls' sports and bathrooms, and crammed Critical Race Theory into our schools and vaccine mandates into our businesses.

Yet, 2021 will be remembered not for the Left's bullying but for the conservatives who had the courage, vision, and grit to rise above.

A portrait of Representative Marjorie Taylor Greene, a woman with long blonde hair, wearing a black sleeveless top and a necklace with a circular pendant. She is smiling and looking slightly to the right. The background is a blurred night scene of a city with a large domed building, likely the Georgia State Capitol, illuminated in blue light.

**REP. MARJORIE TAYLOR GREENE**  
OF GEORGIA USES CPI STUDIOS TO  
SPEAK THE UNVARNISHED TRUTH  
ON KEY ISSUES.

**STEPHEN MILLER** was a permanent stalwart of Donald Trump's first term in office—fighting at the president's side from Day 1 until he left for Mar-a-Lago. Most presidential advisors of his caliber leave the White House for lecture circuits and corporate boards—but Stephen is a fighter and a doer, not a talker.

He launched AFL to protect Americans from Biden's illegal executive orders. CPI worked closely with Stephen throughout his White House tenure, and we picked up right where we left off.

In May, AFL sued Biden's Small Business Administration to drop its illegal plans to base COVID relief funding for restaurants on race instead of need. In June, AFL won an injunction when Biden's USDA wanted to forgive COVID loans to non-white farmers only. And in November, AFL won an injunction against Biden's unconstitutional vaccine mandates. Stephen is proving to be as successful outside the White House as he was inside.



**REP. LAUREN BOEBERT** isn't afraid. The Colorado representative is a mother, wife, gun rights advocate, and a lover of freedom. As an avid outdoorsman, she wants to protect our environment more than anyone, which is why she called out ineffective environmental treaties, empty policies like the Green New Deal.

In her short time in Washington, Boebert has taken leftist elites and the anti-semitic "Squad" to task on issue-after-issue. In 2021, when the Pentagon was making plans to draft women into the military—all while losing an actual war in Afghanistan—Boebert led the effort to course correct. When the southern border fell into chaos, she didn't just tweet about it, she traveled to Texas to see the situation for herself. And when the Justice Department colluded with woke activists to investigate parents for opposing CRT at school board meetings, she let the public know about it. It's no wonder she capped off the year by being appointed to the board of the House Freedom Caucus.

She may be a freshman in Congress, but she's a leader in America and one of CPI's most honored members.

As President Trump's most loyal and effective chief of staff, Meadows steered Trump's White House through some of its toughest fights against the Left.

When Mark left government service in January 2021, he wanted to keep up the fight. That made CPI his obvious landing spot.

As Senior Partner, **MARK MEADOWS** helps lead CPI's strategic initiatives on Capitol Hill, with our partner organizations, and with grassroots activists around the country. Mark paved the way for other Trump heroes to join CPI's staff and partners throughout the year.

In December, Mark released his book, "The Chief's Chief," about his time in the White House with President Trump. While the Left has been targeting Mark for years—and immediately created a faux scandal from the book's revelations, they have never laid a glove on him.



(LEFT TO RIGHT) MARK AND DEBBIE MEADOWS, BRENDA FRECKA, PRESIDENT DONALD TRUMP, DAVE FRECKA, POLLY AND JIM JORDAN.



If you followed conservative politics in 2021, you know no one stood up to the Left as courageously as Rep. Marjorie Taylor Greene. She defended the Constitution as woke socialists tried to erase it. She stood up against Big Tech censors and anti-religious bigots. She stood up for the 2nd Amendment against the party of gun control, border lawlessness, and the engineers of the worst violent crime wave in a generation. She stood up for the 4th Amendment privacy rights against the Left's vaccine passports and mandates, and so much more.

Like all conservatives who don't back down, **REP. MARJORIE TAYLOR GREENE** faced withering criticism from the media and the Left. But as a woman, she also endured the sexist fury that always lurks just beneath the progressive surface. Newspaper columns smeared her. Cable news slandered her. And progressive activists filled her voice mail with vulgar, misogynist threats, and even death threats. The reason Marjorie Taylor Greene takes so much flack is that she's over the target. She's never backed down, and in 2021, she was met with open doors and open arms here at CPI.



When the history of COVID-19 is recorded—by actual historians and not woke reporters—a chapter will be set aside for the courage of Dr. Scott Atlas, M.D. When Atlas joined President Trump's White House in the summer of 2020, he immediately found himself at war with three pandemics at once: COVID itself, certainly, but also the irrational panic overwhelming U.S. policymakers and the politicized science misleading the American people.

**SCOTT ATLAS** kept his head, ignored unscientific hype and unscientific dismissiveness, and focused the White House's attention on the facts. As public health "experts" demanded we close schools, mask children, and cower in fear of the virus, Atlas insisted we look at the costs of such policies and not just their supposed benefits. Thanks to Dr. Atlas, we are not just winning the fight against COVID-19 but also against those who sought to use the pandemic to seize unearned power for themselves. On December 2, Dr. Atlas was awarded CPI's "Defender of Freedom Award."

The story of 2021 cannot be told without a chapter about Florida **GOV. RON DESANTIS**. More than any of his 49 counterparts, DeSantis led his state through the COVID pandemic.

He didn't follow the narrative. He followed the science and the Constitution. Leftists called him every name in the book, lied, and spun the data. He called them out in return, holding federal officials and media elites accountable, not with talking points but the truth.

In November, he championed and signed a law prohibiting private companies from imposing vaccine mandates on their workers—a move that Sen. Jim DeMint praised in a Newsweek article aptly titled "Courage is Contagious." When 2021 ended, Florida had the lowest COVID infection rate of any state in the country.



**REP. BYRON DONALDS'** first year in Congress is a good illustration of what CPI does and how we do it. Even before he was sworn in, he saw how the Swamp worked. He witnessed insiders discourage new members to keep them in the dark about important decisions and on the sidelines of the biggest fights.

CPI worked with Donalds to find and hire his excellent staff, identify allies, and seek out the best opportunities to gain ground for conservative policies. As a result, Donalds led throughout the year on COVID, inflation, and Biden's open borders and failure in Afghanistan. He's stood up to the Left, to his own party, and to the woke corporations in bed with China.

We are happy to have him at the CPC every week Congress is in session. For Rep. Donalds is not just a hero of the movement in 2021. He's going to be a hero for all Americans for the next generation.





## BRENDA & DAVE FRECKA

Innovation. Determination. Gratitude. These words embody the true American success story of Dave and Brenda Frecka. Dave Frecka began his career as a salesman at a plastics company in Petoskey, Michigan. Within ten years he established his own successful business in the plastics industry. In 1995, he started Next Generation Films, Inc., a multi-billion-dollar company that used a process Dave invented for creating a specialized, three-ply food packaging film. The result is packaging that keeps food fresher longer. In this way, Dave's desire to do things better has improved the quality of life of people all over the world. Through it all, Dave and Brenda Frecka have exemplified both faith and gratitude. They attribute their success to God and to the country whose sacred founding principles CPI is defending every day. We are honored to recognize Dave and Brenda's support of CPI through the David and Brenda Frecka Boardroom in the Conservative Partnership Center.



## MIKE RYDIN

Mike Rydin is the founder of HCSS, a computer software company for the construction industry based in Sugarland, Texas. Mike has been a CPI partner since our founding in 2017, and when he learned that CPI had an opportunity to acquire a townhouse next door to the Conservative Partnership Center at 126 3rd Street, he was eager to help. He made a generous gift to help CPI acquire the townhouse for additional meeting and event space as well as space to host out-of-town guests. We were honored to recognize Mike's determination to help CPI expand its influence and footprint on Capitol Hill by dedicating the new property as "The Rydin House" in June 2021. The Rydin House is both a strategic asset to CPI as well as a memorial to Mike's late wife, Dr. Sophie Rydin, who brought joy to all who knew her and continues to inspire our CPI team. Mike's vision is to put CPI's growing network of conservative leaders in the best position to save America, and he knows that this requires space for collaboration, strategy, and community. For this reason, CPI is in the process of acquiring multiple properties adjacent to our D.C. headquarters in order to create a culture of collaboration and victory for the movement.



RYDIN HOUSE DEDICATION

# ROES OF 21

## DR. WILLIAM AMOS JR.

Dr. William Amos Jr. may not be a household name, but the company his father created nearly 70 years ago is. Aflac is a multi-billion-dollar insurance company whose charming, accident-prone duck is recognized around the world, and whose investment in cancer research and treatment has helped millions. After receiving his medical degree in 1969 from the Medical College of Georgia, he served as Aflac's senior vice president and medical advisor while also working full time in private practice as an OBGYN. Like his late father, Bill is driven by kindness, pragmatism, and a love of America and the U.S. Constitution. To make sure the America that enabled the Amos Family to achieve such incredible success survives for future generations, in 2021, Bill co-founded/created the U.S. Constitution Scholarship Fund for Florida high school students. He has also generously supported the Conservative Partnership Institute. For his incredible contributions to CPI's growth and mission, in 2021, CPI honored Dr. Amos with CPI's Lifetime Achievement Award.



## FOSTER FRIESS

In May 2021, the world said goodbye to one of the most influential philanthropists in the conservative movement. There was no one like Foster Friess. The easygoing cowboy had a warm smile, a gentle spirit, and a love of being outdoors—whether he was playing golf, shooting guns, or exploring his Wyoming land on horseback. Foster made a fortune in mutual fund investing, but he saw money as simply a means to an end. He would say to those who thanked him for his generosity, "It's not my money, it's God's money. If it were mine, I wouldn't give you a penny." Foster was inspired by the words of St. Teresa of Avila: "Christ has no body on earth but yours ... Yours are the feet with which He walks to do good. Yours are the hands with which He blesses all the world." Foster sought to be the comforting hands of Jesus in a harsh world. He and his wife Lynn gave generously to numerous charities and ministries supporting communities in need. Because Foster saw that compassion and love are at the root of conservative policies, he supported many groups in the movement, including CPI. Foster will always be an important part of the CPI story. With love and purpose, Lynn carries on her late husband's legacy of helping those in need.



# Big Tech: Going from Whining to Winning

For years, conservatives have done little more than wring their hands over Big Tech's increasing control over our lives and our public discourse. Through the leadership of Rachel Bovard, CPI spent 2021 getting conservatives to agree on specific actions that can put Big Tech back in its place—starting with the reform and enforcement of antitrust laws.

Even ten years ago, it would have been hard to imagine that the news we see, the people we are allowed to hear from, and our ability to speak freely in the public square would all be determined by algorithms created by woke billionaires.

Yet here we are. In 2021, Facebook and Twitter concealed evidence that COVID-19 originated from a lab in Wuhan, China. Twitter banned President Trump (but continued hosting the Taliban). Major tech companies censored information regarding voter fraud and even statements asserting that there is such a thing as “male” and “female.” They hid inconvenient truths about masks and vaccine mandates. And they censored unflattering stories about the Left's preferred political candidates.

At the start of 2021, CPI launched the Digital Defense Initiative to get conservatives to go beyond simply lamenting Big Tech's abuses and actually use the tools available to them to fight back.

Although conservatives have long been fixated on reforming Section 230 of the 1996 Communications Decency Act (an overly broad statute that shields tech companies from liability), this is neither the best way nor the only way to take on Big Tech.

As the leader of the Digital Defense Initiative, Rachel Bovard is aligning conservatives around an important and somewhat forgotten remedy that exists to protect the free market: antitrust.

## RESTORING OUR TRUST IN ANTITRUST

The conservative movement has been at odds about how to stand up to Big Tech for some time, and mentions of antitrust have been met with protests by those who believe that concentrated government power is bad, but concentrated corporate power is somehow good.

At CPI, we've found a clear way to think about the problem: Treat Big Tech companies like the monopolies they are and use existing antitrust laws to enforce against illegal market behaviors, and break them up. This isn't protectionism. This is enforcing laws that exist to protect the free market, small businesses, and all of us.

As Bovard explained in a widely-read op-ed in February of 2021: “Much of the work I and others have engaged in is designed to persuade; to meet conservatives where they are while making the case that liberty can be threatened by corporate tyranny as well as government tyranny.”

First, however, Congress needs to update antitrust laws and clear away barriers that have piled up over decades. As Bovard explained in a May 26, 2021 article in *The American Conservative*, the conditions under which antitrust laws can be enforced have become increasingly narrow.

This is because, over the years, economic efficiency and price have become the dominant factors when considering whether or not antitrust laws can be applied—even when there is clearly anti-competitive behavior taking place.

In a new digital economy where innovation, consumer choice, and quality have come to matter more than price, Congress needs to clear away barriers to enforcing antitrust law and reconsider how and when to apply it. Congress must look at the original intent of antitrust laws.

In 2021, CPI helped conservative state Attorneys General and members of Congress to understand the threat, the stakes, and the statutory reforms that need to be made before antitrust can work against Big Tech.





**SENIOR DIRECTOR OF POLICY RACHEL BOVARD**  
LEADS CPI'S DIGITAL DEFENSE INITIATIVE.

## 2021 BIG TECH HIGHLIGHTS

- ◆ On Capitol Hill, Rachel Bovard worked with Sen. Mike Lee, Rep. Jim Jordan, Sen. Josh Hawley, Sen. Ted Cruz and many others on **antitrust and data privacy**.
- ◆ In 2021, Bovard was named **Senior Tech Columnist** at the Federalist, and wrote eight hard-hitting opinion pieces on Big Tech in the New York Post.
- ◆ Center for Renewing America, which CPI launched in early 2021, began working with CPI on the Big Tech issue because of its **impact on family and culture**.
- ◆ Bovard appeared on Fox News Primetime, Tucker Carlson Tonight, and a host of networks to speak out against **Facebook and censorship**.
- ◆ CPI began working with the Media Research Center and with Free Speech America, a coalition of conservative groups **dedicated to solving the threat** Big Tech companies pose to speech and information gathering.
- ◆ Bovard collaborated regularly with Texas Public Policy Foundation; the American Principles Project; and the Ethics and Public Policy Center to host forums on Big Tech and **develop policy solutions**.

## ANTITRUST LAW



In September, Bovard was featured prominently in the PragerU video “Restricted: How Big Tech is Taking Away Your Freedom.”

The documentary, parts of which were filmed from the Conservative Partnership Center, introduced millions of online viewers to the concept of using antitrust laws against tech companies.

## AWARD-WINNING

In October, Bovard was awarded The American Conservative’s Conservative Mind Award for her leadership and principled thinking on Big Tech. Former Attorney General Jeff Sessions presented the award to Bovard at a ceremony at the historic Mayflower Hotel.





# Getting Real About Big Tech

## DATA PRIVACY AND PORTABILITY

Another solution CPI began promoting in 2021 is increasing data privacy and the right of private citizens to take legal action against Big Tech. Tech companies have exploited their users for years. They seize identities, personal information, and effectively spy on all of us.


In 2021, CPI worked to build support for new policies to end Big Tech’s domestic espionage, especially to protect America’s children, and to give users more control over their data.

## BIG TECH AS AN ARM OF GOVERNMENT

Increasingly, Big Tech giants are working with the federal government as self-anointed gatekeepers of reality. In July 2021, after Press Secretary Jen Psaki admitted that the administration was working with Facebook to weed out COVID-19 “misinformation,” Bovard explained in an article in the *Federalist* why this should make all Americans worry:

“The Biden administration’s flippant acknowledgment that control of what is said on Facebook is central to their policy goals points toward the true status of these companies as essential corridors of speech.”

As such, conservatives must stand against concentrated power—whether in government, the media, corporate America, or in the amalgam of all three that we are seeing now.



Just like democracies can be threatened by the tyranny of an unchecked majority, generations of classical liberal and libertarian-minded thinkers have understood that scaled, and centralized economic power can tyrannize capitalism.

# Never Give Up the Fight

## The Conservative Legacy Society



**Doug & Charlotte Waikart**

Charlotte Waikart is a Texan with conservative values in her blood. Doug Waikart is a Marylander who joined the Reagan Revolution and never looked back. Today, they are retired and living in the great state of South Carolina. While the Waikarts have supported conservative causes for years, in 2021, they made the ultimate commitment to sending American values into the future by supporting CPI in their estate plans.

Doug and Charlotte sat down with Senior Advisor Jeffrey Trimbath, who directs the Conservative Legacy Society, to talk about why they decided to take this important step in their philanthropy.

### Where did you get your conservative values?

**Charlotte:** I was born and raised in Texas. We were brought up in a “rough and tumble” way. My father was a major in the Army. We didn’t have a lot of money, but we were taught to take care of ourselves, get a job, and be independent. These weren’t “conservative” values, but they were just how things were in Texas.

**Doug:** By contrast, I was born in D.C. and raised in Maryland, in an FDR Democrat family. My father worked for the FBI, and so we always believed in law and order. Although my political views began to change with the chaos of the late 1960s, when I was a young college graduate. I actually voted for Jimmy Carter in 1976. Ronald Reagan helped focus my conservative instincts, and I haven’t looked back.

### What is the biggest challenge we face as a country today?

**Doug:** The transmission of the values and virtues of civil society to the next generation, which happens primarily in the family. The traditional family is under great duress, and [this] is the greatest challenge we face. We need to get fathers back in the home, or we’ll be in even worse shape as a society going forward.

**Charlotte:** The miscommunication of facts and information, primarily among the media, is a huge problem. You can’t trust what many of them say at all, and that’s what is contributing to a lack of trust in our whole society.

### Why do you support CPI?

**Doug:** We have always loved Jim DeMint. He’s been a principled conservative for decades now in a variety of positions. And more than that, he’s been effective, whether that’s in the House, the Senate, leading a think tank, or now at CPI. We want him to live until he’s at least 130 years old! Jim has succeeded in building a team that will last well beyond him.

### Why did you remember CPI in your legacy plans?

**Charlotte:** I really like what CPI is doing to invest in the next generation of leaders—whether that is interns, fellows, or young Hill staffers just starting out in their careers.

**Doug:** CPI is unique in D.C. in that it seeks to put a spine of steel in the new representatives and their staffs to prevent them from becoming wet noodles in the face of the Swamp. I know of no other organization that does this as effectively as CPI.

### What is your advice to those who may be considering a similar commitment?

**Doug:** We think CPI and the work they are doing is really more worthwhile than most other charities out there. We want others to know that we feel comfortable that CPI will be there in the future, and they will have a long-lasting, positive impact for our country.



# ABOUT THE CONSERVATIVE LEGACY SOCIETY

The Conservative Legacy Society is a very special group of friends who have made an investment in America's future by making a planned gift to CPI. After providing for their families and loved ones, Conservative Legacy Society members have committed to train, equip and unite the conservative movement well into the future by making sure CPI is on a sound financial footing.

At the heart of the word "Legacy" is the concept of ambassador or envoy. These very special members have chosen to send CPI as their envoy to the future, representing their values and interests for the benefit of the country. They recognize that it will take decades of tireless work to restore America to the principles upon which it was founded. And they understand that CPI has a long-term strategy to do just that.

Conservative Legacy Society members receive special invitations to events, briefings with CPI staff and experts, and special recognition at our headquarters building on Capitol Hill in Washington D.C. But most rewarding is the satisfaction they enjoy from knowing their commitment will strengthen and expand the conservative movement for years to come.



**Jeffrey Trimbath**

## How Can You Join the Conservative Legacy Society?

- Remember CPI in your will or living trust
- Name CPI as beneficiary of a life insurance policy, retirement, bank, or brokerage account
- Open a charitable gift annuity
- Name CPI as a beneficiary of a charitable trust

**Sample language:** I give, bequeath, and devise to the Conservative Partnership Institute, a non-profit organization located at 300 Independence Ave SE Washington, D.C., 20003, federal tax ID #82-1470217 (insert specific dollar amount, specific percentage of estate, or specific asset) to be used for its educational and charitable purposes.

For more information on the Conservative Legacy Society or to let us know that you've included CPI in your estate plans, please contact Jeffrey Trimbath at (202) 742-8988.

*The Conservative Partnership Institute does not provide legal or tax advice. All material is presented solely as educational information. We recommend you seek the advice of your attorney, tax advisor, and financial planner in connection with all gift and estate planning matters.*

## Building a New Generation of Conservatives

When you're looking for a career in Washington, D.C., but you don't want to become just another Swamp creature—you go to CPI.

In 2021, through the financial support of CPI Partners, we hosted nine young interns.

They developed practical skills and expertise in policy, outreach, operations, communications, networking, and event planning, and routinely came face-to-face with some of the biggest names in the conservative movement.



*If you know someone who would benefit from a CPI Internship, please visit our website [CPI.org/Internships](https://CPI.org/Internships)*



**Sean Tarnowski**  
*Janet Miller Intern*

Indiana State University Graduate  
Terre Haute, Indiana



**Jenna Spadaro**  
*James A. West Intern*

Marymount Graduate  
Warminster, Pennsylvania



**Nikolas Schuster**

George Mason University  
Pittsburgh, Pennsylvania



**Tyler Fry**

Texas A&M School of Law  
Mont Belvieu, Texas



**Victor Gonzalez**

University of La Verne  
Los Angeles, California



**Ian McGrew**

Grove City College



**Jack Flemm**

Windermere, Florida



**Charlie Stamps**

*Kedren Jordan Scales Intern*



# WHAT WE'LL ACHIEVE IN 2022...

Skilled, dedicated conservative staffers to help a new crop of conservatives in Congress.

A growing network of State Freedom Caucuses, supported by CPI's State Freedom Caucus Network.

Permanent election integrity coalitions in eight target states.

Additional space for collaboration and community at our Conservative Partnership Center.

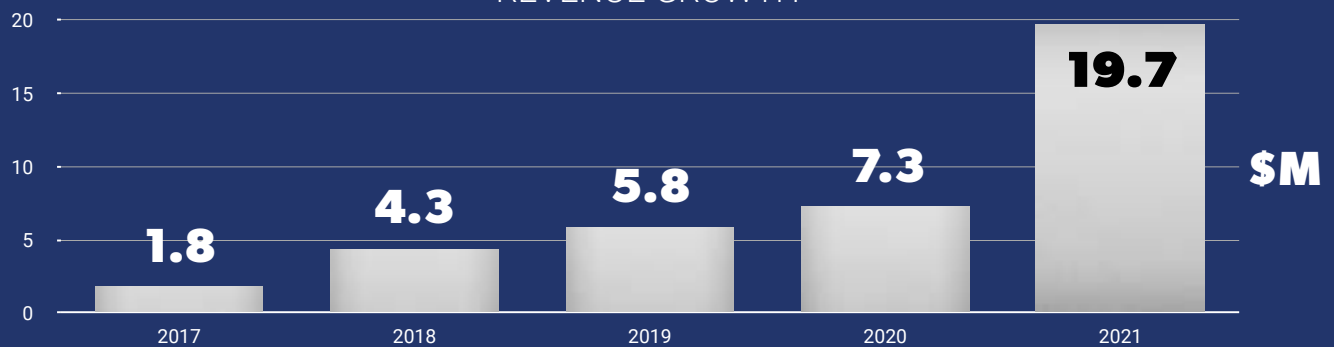
A strong, unified, and consistent message from House and Senate conservatives.

Increased support among conservatives for reforming antitrust laws to take on Big Tech.

A compelling American Movement that includes CPI and allied groups.

## YOUR INVESTMENT IN CPI

### REVENUE GROWTH



**2021 Expenses - \$16,630,488**

**2021 Revenue - \$19,706,456**

**2021 Capital Fund Revenue - \$25,000,000**

*You'll be hearing more from us in 2022 about how you can be part of a major campaign to expand and make permanent CPI's presence on Capitol Hill.*

# MEET THE TEAM



**JIM  
DEMINT**

CHAIRMAN



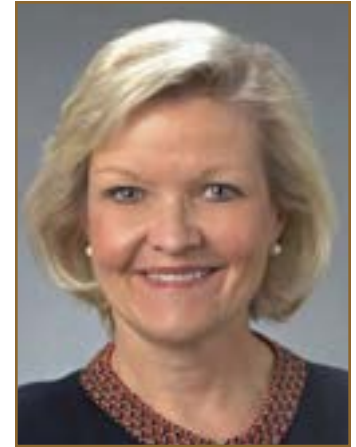
**MARK  
MEADOWS**

SENIOR PARTNER



**ED  
CORRIGAN**

PRESIDENT & CEO



**CLETA  
MITCHELL**

SENIOR LEGAL FELLOW

ELECTION INTEGRITY NETWORK CHAIR



**WESLEY  
DENTON**

CHIEF OPERATING OFFICER



**RACHEL  
BOVARD**

SENIOR DIRECTOR OF POLICY



**CAMERON  
SEWARD**

GENERAL COUNSEL  
DIRECTOR OF OPERATIONS



**DOUG  
STAMPS**

COUNSELOR TO THE CHAIRMAN







**RICHARD  
MCADAMS**

REGIONAL DIRECTOR



**JEFFREY  
TRIMBATH**

SENIOR ADVISOR  
DIRECTOR OF LEGACY SOCIETY



**PHIL  
REBOLI**

DIRECTOR OF GOVT. AFFAIRS



**KALI  
KOUNTOUPIS**

EVENTS COORDINATOR



**JACKIE  
FOWLER**

SENIOR DEVELOPMENT COORDINATOR



**MIMI  
SINGLETON**

GOVT. AFFAIRS COORDINATOR



**TIFFANY  
COUTRIS**

ASSOCIATE PRODUCER



**JARED  
CUMMINGS**

DIRECTOR OF STUDIOS & TECHNOLOGY



**MELVIN  
SOTO-VÁSQUEZ**

ASSOCIATE PRODUCER  
IT SPECIALIST



**CHARLOTTE  
SCHUYLER**

DIRECTOR OF DONOR  
COMMUNICATIONS



**ALLISON  
WEISENBERGER**

SENIOR DEVELOPMENT ADVISOR



**SOPHIA  
MURRAY**

EXECUTIVE ASSISTANT

**PARTNERSHIP AND COLLABORATION** are at the heart of what we do. We also want to have a big impact on Washington. This is why CPI is expanding its footprint on Capitol—and you can help.

You can help us build a “conservative campus” here on Capitol Hill, where the movement works together and wins together.

Over the next year, CPI will be acquiring new buildings surrounding our headquarters, the Conservative Partnership Center. These strategic additions aren’t about making CPI too big to be effective. They’re about enabling us to help and serve the movement even more effectively.

Our vision is to bring together the partner organizations we helped launch in 2021 under one roof, which will make even more victories possible. We will use additional properties adjacent to the Conservative Partnership Center to host allies and movement leaders. Additional space will also make it possible for us to expand and add to CPI Studios, which saw incredible demand in 2021.

As CPI grows, we’ll bring new groups and leaders to Washington—from State Freedom Caucus members to CPI supporters like you.

*The Conservative Partnership  
Institute is here to stay.*

